

**MWRC Executive Board Meeting
Thursday, April 14, 2016
Holliston Town Hall, 703 Washington Street, Holliston**

Agenda

8:00 Call to Order – Jay Marsden, Chair

Jay Marsden
*Chairman
Holliston
Selectman*

8:05 Introductions

8:15 Approval of Minutes

Preston Crow
*Vice-Chairman
Ashland
Planning Board*

8:20 Community Exchange

8:30 Legislative Update

Ellen Gibbs
*Wellesley
Selectman*

8:40 MWRC updates

9:00 MWRC Governance Project

Yolanda Greaves
*Ashland
Selectman*

9:25 Continued discussion of potential projects that MWRC would like to undertake using assessment funds (see past meeting notes)

Lewis Colten
*Framingham
Planning Board*

9:40 Continued discussion of FY17 Work Plan elements

Marc Draisen
*MAPC
Executive Director*

9:55 Set date and time for next Board meeting

10:00 Adjourn

Upcoming Meetings:

MWRC Legislative Breakfast Friday, May 6, 2016, 7:45-9:30



LEGISLATIVE PRIORITIES FOR THE 2015-2016 SESSION

AN ACT RELATIVE TO REGIONAL TRANSPORTATION BALLOT INITIATIVES

Sponsored by Senator Downing (S1474) and Representative Walsh (H2698)

Across much of the U.S., regional ballot initiatives are regularly used to finance transportation investments. These initiatives have high rates of passage (70-80%) and can supplement other transportation revenue to fund operations and capital projects. This bill would enable a municipality or a group of municipalities to have the option to raise additional local revenue for transportation projects via ballot initiatives, giving voters a direct role in the process.

AN ACT RELATIVE TO PARKING ADVANCEMENTS FOR THE REVITALIZATION OF COMMUNITIES (PARC)

Sponsored by Senator O'Connor Ives (S1094) and Representative Linsky (H1855)

Passage of this legislation would make it clear that cities and towns have the tools they need to use parking strategies to revitalize neighborhoods and spur economic development. Many communities are looking at their parking policies as tools for economic development, and this bill would ensure that state law does not interfere with these goals and strategies.

AN ACT RELATIVE TO UTILITY DATA TRANSPARENCY AND ACCESS

Sponsored by Senator Lewis (S1778) and Representative Brodeur (H2849)

As cities and towns across Massachusetts examine ways to reduce their energy consumption, it has become increasingly important for them to have access to accurate and timely energy usage data from utilities. While utilities have provided this data on a case-by-case basis in the past, the process for gaining access to the data has often been confusing, time-intensive, and unpredictable. Creating a clear, simple, predictable system that allows municipalities to request this information and receive it in a consistent manner and a timely fashion would be beneficial to municipalities across Massachusetts.

AN ACT PROMOTING THE PLANNING AND DEVELOPMENT OF SUSTAINABLE COMMUNITIES

Sponsored by Senator Wolf & Representative Kulik (S122)

This streamlined zoning reform bill authorizes new zoning techniques for municipalities, provides more certainty to land owners and developers, and authorizes strong financial and regulatory incentives for creating walkable, vibrant centers, housing development, and protecting open space. Master planning requirements are modernized by giving communities the ability to tailor planning to local circumstances including linking public health and planning. Additionally, the bill grants cities and towns the option to substitute a minor subdivision process for Approval Not Required (ANR) developments, which are a primary driver of inefficient, low density growth.

AN ACT TO PROMOTE MUNICIPAL COLLABORATION AND REGIONALIZATION THROUGHOUT THE COMMONWEALTH

Sponsored by Senator Eldridge (S1077) and Representative Kaufman (H1849)

Given the ongoing fiscal climate of declining state and local revenues, it is clear that the “business as usual” model of operating local governments cannot be sustained. One important way to enhance revenue and contain expenses at the local level is through regional collaboration. This legislation would promote regional collaboration by prioritizing regional applications for existing grant funds and establishing a joint powers act that would further enable regionalization initiatives through a streamlined process.

MWRC Legislative Breakfast Agenda

Friday, May 6, 2016, 7:45 A.M. – 9:30 A.M.
Ashland Public Library, Large Meeting Room
66 Front Street, Ashland, MA 01721

- | | |
|----------------|--|
| 7:30 AM | Continental breakfast, sign-in, and informal networking |
| 7:45 AM | Welcome and introductions
Jay Marsden, MWRC Chairman, Holliston Selectman |
| 7:50 AM | Metropolitan Area Planning Council (MAPC) Legislative Updates
Elizabeth Weyant, Manager of Government Affairs |
| 8:00 AM | Legislator discussion on regional priorities
Legislators and legislative staff from districts within MWRC |
| 8:45 AM | Facilitated discussion Marc D. Draisen, Executive Director, MAPC
Questions, comments, responses to the Legislators |
| 9:30 AM | Adjourn |

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Holliston
Selectman

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Ashland
Planning Board

Ellen Gibbs
Wellesley
Selectman

Yolanda Greaves
Ashland
Selectman

Lewis Colten
Framingham
Planning Board

Marc Draisen
MAPC
Executive Director



From: Karen Adelman, MWRC Coordinator
Sent: 4.14.2016
To: MWRC Executive Board
Subject: Possible MWRC conflict resolution workshop offering.

MetroWest Mediation Services (MWMS), a Framingham-based non-profit, in March called MAPC with an offer to provide through the agency a conflict resolution workshop, free of charge, for municipal officials. MAPC, in turn, has offered the opportunity to MWRC.

If the Board chooses, the conflict resolution workshop can be offered as a MWRC event to MetroWest local officials.

Provisos:

- The scheduling for the workshop must be done by June, although the workshop itself need not occur by June.
- The majority of participants must be local officials
- MAPC would like to know whether MWRC is interested so it can offer it to other subregions.

Cost:

- The workshop will be provided to MWRC and to participants at no cost
- Food will need to be provided, presumably paid for by MWRC
- Publicity, outreach, logistics will entail an estimated 20 hours for coordinator and more for other staff as might be necessary to run the event.
- Outreach tasks will be asked of Board Members

Note: Framingham, Wayland, and Weston have already taken a workshop with MWMS.

Proposed Next Steps:

If the Board chooses to proceed, it can authorize the Coordinator to work with the Chair to respond to MWMS, set a date and location, and proceed with publicity or to pass on workshop if the Boards conditions aren't met.

Jay Marsden
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MetroWest Mediation Services
Conflict Resolution Workshop

9:30 – 9:40	Welcome and introduction
9:40-10:15	<p>A. About Conflict:</p> <ul style="list-style-type: none">• Who in the room has ever had a conflict?• Who hasn't?• Who would have liked to have handled at least one of those conflicts in a different way? <p>B. Recalling Personal Experience of Conflict:</p> <ul style="list-style-type: none">• What does Conflict mean to you?• Outcomes of a conflict which was handled in a destructive way.• Outcomes of a conflict which was handled in a productive way. <p>C. Levels of Conflict</p>
10:15-10:20	Break
10:20-10:30	<p>5 Conflict Management Styles: (Refer to exercise in handouts)</p> <ul style="list-style-type: none">• Competing• Collaborating• Compromising• Accommodating• Avoiding
10:30-11:45	<p>Conflict Resolution Skills:</p> <ul style="list-style-type: none">• Time & Place• Participants• Build Trust & Empathy• Active Listening• Open Ended Questions & Neutral Questions• Shifting from Positions to Interests• Focus on Future, not Past• Break Problem to Small parts• Explore All Options• Identify Areas of Agreement• "I" Statements & Mirroring• Mapping a multi-party conflict
11:45-12:00	Questions & Closing



MWMS Services

Small Claims Mediations

Evictions & Housing Mediations

Parent-Teen Mediations

Family & Divorce Mediation

Elder Mediation

Community Mediations

Business Mediation

Employment Mediation

Basic Mediation Training

Conflict Resolution Workshops

*We will tailor our training/workshops to
your needs—contact us to learn more*

508-872-9495

info@metrowestmediationservices.org
www.metrowestmediationservices.org



**600 Concord Street
Framingham, MA 01702**

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MetroWest Mediation Services, Inc.

Founded 1979

**Making MetroWest Safer
One Mediation At a Time**

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Welcome to MetroWest Mediation Services, Inc. (MWMS). Our organization was founded in 1979 and is a non-profit community mediation agency. Our mission is to provide mediation as an early intervention method for resolving disputes, reducing violence and improving the safety and well-being of the people of MetroWest.

Mediation is an alternative to the court process for resolving disputes in a collaborative manner, where you and the other side are responsible for your own agreement. Some types of conflicts we help resolve in mediation include consumer and business disputes, parent-child issues, divorce, post-divorce, elder care and personal relationship issues.

Mediations are voluntary and confidential, and can be of great benefit to people who want to work out their differences privately, respectfully, safely and affordably, with the help of a neutral third party.

More than 90% of all MWMS mediations are provided free of charge. The remaining are offered on a sliding fee scale. **No one is ever turned away for inability to pay.**

Our Mediators

Our mediators are community volunteers specially trained and supervised according to the Massachusetts Uniform Rules of Dispute Resolution. As neutral third parties, they manage a structured process that encourages effective communication, helps people clarify and understand their positions and interests, and assists them in developing their own agreements.

Our Mediation Services

We offer free mediation services to all persons appearing in the Concord, Framingham, Marlborough and Natick District Courts for small claims, summary process (housing and eviction) and other cases referred by the courts.

Through the Face-to-Face consumer program, we work in cooperation with the Attorney General to offer free mediation services to Massachusetts' consumers.

We work with the Massachusetts Parent Mediation Program to offer up to 4 hours of free child custody, child visitation and parenting mediation to Massachusetts parents, whether married or never married.

We also offer divorce/separation, parent-child, elder care, neighborhood, consumer, business, relationship and employment mediation.

Trainings and workshops

We provide a wide range of mediation trainings and conflict resolution workshops for individuals, organizations and groups, specifically tailored to their needs.

MWMS is approved by the Trial Court to offer services in Framingham, Natick, Concord and Marlborough District Courts, the Middlesex Probate & Family Court, and the Middlesex Juvenile Court.

MWMS is supported by grants from:

The Commonwealth of Massachusetts facilitated by the Massachusetts Office of Public Collaboration
Office of the Attorney General
Massachusetts Bar Foundation
Foundation For MetroWest
Middlesex Savings Bank Charitable FDN
Natick Rotary Club
Individual benefactors



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Conflict Resolution Training for Municipalities & MAPC

Lesson Title: Conflict Resolution Workshop

Goals:

The goal of this workshop is to help attendees understand conflict and how to handle it better in the future. We will focus this workshop on conflicts at the workplace; however, the tools we will teach are useful and relevant in many other circumstances. After this workshop, attendees will be able to identify the clues of conflict in its early stages, and choose the appropriate method of managing and resolving it.

We will teach the attendees useful, practical and effective conflict resolution tools and techniques, and explore the benefits and appropriateness of each in different scenarios. Attendees will be able to apply these techniques directly in their workplace, and in their private lives, as well as teach their co-workers and employees on how to use them.

MWMS's intention is to foster a mutually beneficial, on-going relationship with municipalities in the MetroWest area, where MWMS provides training and acts as a resource for mediation matters. MWMS's mission, since its original inception, has been to provide mediation and conflict education as early intervention methods for resolving disputes, reducing violence and increasing the safety and well-being of MetroWest residents. In this spirit, MWMS believes providing training to local municipalities will strengthen and support the overall missions of both MWMS and its local partners.

Methods of Instruction:

This workshop will be offered using an interactive presentation. Throughout the presentation, the presenters will ask the attendees to share their personal experiences, thoughts and feelings. Questions are encouraged during the presentation. Additionally, there will be 2 small group exercises.

Objectives:

1. Establish a relationship with the local municipalities in accordance to MWMS mission statement.
2. Teach practical and effective communication skills and strategies for dealing with conflict.
3. Increase the awareness to conflict resolution in general, and to mediation specifically.
4. Create community awareness about the collaboration between municipalities and MWMS.

References:

1. Robert Smith, MWMS Board President (617-573-8573, rsmith@suffolk.edu)
2. Judge Cunis, the First Justice of Framingham and Natick District Court, where we provide mediation services for many years.
3. Jennifer Ubaldino, Program Officer at the Foundation for MetroWest, where we presented a similar workshop (508.647.2260, jubaldino@foundationformetrowest.org)

Training Environment:

We usually hold trainings such as this in a large room, with chairs arranged in a circle. Tables are not required, but can be convenient if attendees wish to take notes.

Instructor(s) Qualifications:

Tal Lieber is the Executive Director of MetroWest Mediation Services, Inc. (MWMS) since 2013. Tal is an experienced mediator and trainer, with a Master's degree in Conflict Resolution from UMass/Boston. Tal studied mediation at Stanford Law School, Harvard Law School and UMass/Boston. She holds a law degree from TAU, and is licensed to practice law in Israel.

Sabrina Bohun is the Case and Outreach Coordinator at MWMS, and is an experienced mediator and trainer. Sabrina earned her BA in Political Science from the University of New Hampshire and Juris Doctor from the MA School of Law. Prior to becoming a lawyer, Sabrina worked as a police officer in NH.

Deepika is the Case and Training Coordinator at MWMS, and is an experienced mediator and trainer. Deepika has a background in the biotech and pharmaceutical industry including a Bachelor's Degree in Physics and Master's Degree in Biophysics.

TOWN OF ASHLAND ANNUAL TOWN ELECTION ANALYSIS 2010 - 2015

	Board of Selectmen (5 members - 3 year terms)			School Committee (5 members - 3 year terms)			Moderator (1 year term)			Board of Health (5 members - 3 year terms)		
Year	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive
2010	3	2	Yes	3	2	Yes	1	1	No	0	1	No
2011	1	1	No	2	1	Yes	1	1	No	2	2	No
2012	7	3	Yes	2	2	No	1	1	No	0	2	No
2013	3	2	Yes	3	2	Yes	1	1	No	1	1	No
2014	1	1	No	1	1	No	1	1	No	2	2	No
2015	5	3	Yes	3	3	No	1	1	No	3	3	No
	Competitive:		4	Competitive:		3	Competitive:		0	Competitive:		0

	Housing Authority (5 members - 5 year terms)			Planning Board (5 members- 5 year terms)			Board of Assessors (3 members - 3 year terms)			Library Trustees (5 members - 3 year terms)		
Year	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive
2010	X	X	X	1	1	No	1	1	No	1	1	No
2011	1	1	No	1	1	No	1	1	No	2	2	No
2012	0	1	No	1	1	No	1	1	No	2	2	No
2013	1	1	No	2	1	Yes	1	1	No	0	1	No
2014	1	1	No	1	1	No	1	1	No	2	2	No
2015	X	X	X	2	2	No	1	1	No	2	2	No
	Competitive:		0	Competitive:		1	Competitive:		0	Competitive:		0

	Voter Turnout			Ballot Questions			Competition			Empty Positions		
Year	Registered	Voting	% Voting	Override	Other	Total	Candidates	Positions	Competitive	Candidates	Positions	Empty
2010	10,556	1,879	17.81%				10	9	2	10	9	1
2011	10,499	1,219	11.60%				11	10	1	11	10	0
2012	10,154	1,411	13.90%				14	13	1	14	13	3
2013	10,602	2,402	22.70%				12	10	3	12	10	1
2014	10,515	211	2.00%				10	10	0	10	10	0
2015	10,070	1,206	11.90%				17	15	1	17	15	0
Avg.:	10399	1388	13.35%				12	11	1	12	11	1

TOWN OF FRAMINGHAM ANNUAL TOWN ELECTION ANALYSIS 2010 - 2015

	Board of Selectmen (5 members 3 year terms)			School Committee (7 members 3 year terms)			Moderator (1 year term)			Town Clerk (3 year term)		
Year	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive
2010	5	2	Yes	5	3	Yes	1	1	No	X	X	X
2011	6	2	Yes	6	3	Yes	1	1	No	1	1	No
2012	1	1	No	4	3	Yes	1	1	No	X	X	X
2013	2	2	No	2	2	No	1	1	No	X	X	X
2014	5	2	Yes	3	3	No	1	1	No	1	1	No
2015	2	1	Yes	3	2	Yes	1	1	No	X	X	X
	Competitive:		4	Competitive:		4	Competitive:		0	Competitive:		0
	Housing Authority (5 members 5 year terms)			Planning Board (5 members 3 year terms)			Trustee Edgell Grove Cemetery (5 members 5 year terms)			Library Trustees (12 members 3 year terms)		
Year	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive
2010	X	X	X	2	2	No	1	1	No	4	4	No
2011	1	1	No	1	1	No	2	1	Yes	4	4	No
2012	1	1	No	1	2	No	1	1	No	5	4	Yes
2013	2	2	No	4	2	Yes	1	1	No	5	5	No
2014	1	1	No	1	1	No	1	1	No	3	4	No
2015	X	X	X	2	2	No	2	2	No	4	4	No
	Competitive:		0	Competitive:		1	Competitive races:		1	Competitive:		1
	Keefe Tech. School Committee (8 members 3 year terms)			Meeting (18 Precints - 12 members each - 3 years)								
Year	Candidates	Positions	Competitive									
2010	3	3	No									
2011	2	2	No									
2012	3	3	No									
2013	3	3	No									
2014	2	2	No									
2015	2	3	No									
	Competitive		0									
	Voter Turnout			Ballot Questions			Competition			Empty Positions		
Year	Registered	Voting	% Voting	Override	Other	Total	Candidates	Positions	Competitive	Candidates	Positions	Empty
2010	34,230	4,084	12%				21	16	2	21	16	0
2011	35,083	4,732	13%				23	15	3	24	16	0
2012	34,942	3,507	10%				17	16	2	17	16	1
2013	37,219	3,407	9%				20	18	1	20	18	0
2014	37,590	3,710	10%				17	15	1	18	16	1
2015	35,814	2,558	7%				16	15	2	16	15	1
Avg.	35813	3666	10.24%				18.75	16	2	19	16	1

TOWN OF HOLLISTON ANNUAL TOWN ELECTION ANALYSIS 2010 - 2015

	Board of Selectmen			School Committee			Moderator			Town Clerk		
Year	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive
2010	3	1	Yes	4	2	Yes	1	1	No	1	1	No
2011	5	2	Yes	2	2	No	X	X	X	5	1	Yes
2012	1	1	No	4	3	Yes	X	X	X	X	X	X
2013	1	1	No	2	2	No	1	1	No	2	1	Yes
2014	1	1	No	2	2	No	X	X	X	X	X	X
2015	1	1	No	4	3	Yes	X	X	X	X	X	X
	Competitive:		2	Competitive:		3	Competitive:		0	Competitive:		1

	Housing Authority			Planning Board			Finace Committee			Trustee of Library		
Year	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive
2010	1	1	No	1	1	No	3	3	No	2	2	No
2011	2	1	Yes	2	1	Yes	2	2	No	2	2	No
2012	X	X	X	1	1	No	1	3	No	2	2	No
2013	1	1	No	2	1	Yes	3	4	No	2	2	No
2014	1	1	No	3	2	Yes	3	3	No	2	2	No
2015	1	1	No	1	1	No	2	2	No	3	2	Yes
	Competitive:		1	Competitive:		3	Competitive races:		0	Competitive:		1

	Board of Health			Board of Assessors			Water Commissioner			Park Commissioner		
Year	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive
2010	1	1	No	1	1	No	2	1	Yes	3	2	Yes
2011	2	1	Yes	1	1	No	1	1	No	3	3	No
2012	1	1	No	1	1	No	1	1	No	2	2	No
2013	1	1	No	1	1	No	1	1	No	2	2	No
2014	1	1	No	1	1	No	2	1	No	1	1	No
2015	2	1	Yes	1	1	No	X	X	X	2	2	No
	Competitive:		2	Competitive:		0	Competitive races:		1	Competitive:		1

	Voter Turnout			Ballot Questions			Competition			Empty Positions		
Year	Registered	Voting	% Voting	Override	Other	Total	Candidates	Positions	Competitive	Candidates	Positions	Empty
2010	9,877	4,287	43%	1	0	1	23	17	4	23	17	0
2011	10,030	2,783	28%	0	0	0	27	17	6	27	17	0
2012	10,084	737	7%	0	0	0	14	15	1	14	15	2
2013	9,973	666	7%	0	0	0	19	18	2	19	18	1
2014	9,995	503	5%	0	1	1	17	15	1	17	15	0
2015	9,798	1,216	12%	0	1	1	17	14	3	17	14	0
Avg.	9960	1699	17.06%				20	16	3	20	16	1

CITY OF MARLBOROUGH ELECTION ANALYSIS 2005 - 2015

	Mayor (2 year term)			School Committee (Mayor + 6 elected members - 3 year terms)			Regional School Committee (1 member -			Councilor at Large (2 year term)		
Year	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive
2005	2	1	yes	3	?	?	1	1	no	8	4	yes
2007	2	1	yes	5	?	?	1	1	no	7	4	yes
2009	2	1	yes	3	?	?	N/A	N/A	N/A	8	4	yes
2011	2	1	yes	3	?	?	1	1	no	8	4	yes
2013	1	1	no	4	?	?	N/A	N/A	N/A	4	4	no
2015	2	1	yes	3	?	?	2	?	?	8	4	yes
	Competitive:		5	Competitive:		?	Competitive:		?	Competitive:		5

	Ward 1 (2 year term)			Ward 2 (2 year term)			Ward 3 (2 year term)			Ward 4 (2 year term)		
Year	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive
2005	2	1	yes	2	1	yes	1	1	no	2	1	yes
2007	1	1	no	2	1	yes	2	1	yes	2	1	yes
2009	1	1	no	2	1	yes	2	1	yes	2	1	yes
2011	1	1	no	2	1	yes	2	1	yes	1	1	no
2013	1	1	no	2	1	yes	1	1	no	1	1	no
2015	1	1	no	2	1	yes	2	1	yes	1	1	no
	Competitive races:		1	Competitive races:		6	Competitive races:		4	Competitive races:		3

	Ward 6 (2 year term)			Ward 7 (2 year term)		
Year	Candidates	Positions	Competitive	Candidates	Positions	Competitive
2005	1	1	no	1	1	no
2007	1	1	no	2	1	yes
2009	1	1	no	2	1	yes
2011	1	1	no	2	1	yes
2013	1	1	no	1	1	no
2015	1	1	no	1	1	no
	Competitive races:		0	Competitive races:		3

Voter Turnout			
Year	Registered	Voting	% Voting
2005	19,028	6,958	36.57%
2007	18,669	6,299	33.74%
2009	20,239	6,214	30.70%
2011	20,417	6,002	29.40%
2013	21,364	3,274	15.32%
2015	20,809	4,388	21.09%
Avg.:	20,088	5,523	27.80%

TOWN OF NATICK ANNUAL TOWN ELECTION ANALYSIS 2010 - 2015

	Board of Selectmen (5 members - 3 year terms)			School Committee (7 members - 3 year terms)			Moderator (3 year term)			Town Clerk (3 year term)		
Year	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive
2010	3	2	Yes	5	3	Yes	1	1	No	2	1	Yes
2011	4	2	Yes	3	3	No	X	X	X	X	X	X
2012	2	1	Yes	3	2	Yes	X	X	X	X	X	X
2013	2	2	No	4	3	Yes	1	1	No	1	1	No
2014	2	2	No	3	2	Yes	X	X	X	X	X	X
2015	1	1	No	3	2	Yes	X	X	X	X	X	X
	Competitive:		3	Competitive:		5	Competitive:		0	Competitive:		1

	Housing Authority (5 members - 5 year terms)			Planning Board (5 members - 5 year terms)			Board of Assessors (3 members - 3 year terms)			Library Trustees (5 members - 5 year terms)		
Year	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive
2010	2	1	Yes	2	1	Yes	1	1	No	X	X	X
2011	4	2	Yes	2	2	No	1	1	No	X	X	X
2012	1	1	No	3	3	No	1	1	No	X	X	X
2013	1	1	No	1	ly	No	1	1	No	6	5	Yes
2014	2	2	No	2	2	No	1	1	No	X	X	X
2015	2	2	No	2	1	Yes	1	1	No	X	X	X
	Competitive:		2	Competitive:		2	Competitive:		0	Competitive:		1

	Board of Health (3 members - 3 year terms)			Recreation and Parks (11 members - 3 year terms)			Constables (6 members - 3 year terms)		
Year	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive
2010	2	2	No	3	2	Yes	4	6	No
2011	1	1	No	3	2	Yes	2	2	No
2012	1	1	No	0	1	No	X	X	X
2013	1	1	No	2	2	No	6	6	No
2014	2	1	Yes	2	2	No	X	X	X
2015	1	1	No	1	1	No	3	1	Yes
	Competitive:		1	Competitive:		2	Competitive:		1

	Voter Turnout			Ballot Questions			Competition				Notes
Year	Registered	Voting	% Voting	Override	Other	Total	Candidates	Positions	Competitive	Empty	
2010	22,643	8,596	37.96%	2	2	4			6		2 Charter & 2 Override (Senior Center / HS)
2011	23,079	3,086	13.37%						3		
2012	23,282	3,698	15.88%						2		
2013	20,053	2,032	10.13%	0	2	2					Charter Amendment Ballot Q's
2014	22,586	1,626	7.20%						2		
2015	21,830	1,756	8.04%						3		
Avg.:	22,246	3,466	15.43%				0	0	3		

TOWN OF SOUTHBOROUGH ANNUAL TOWN ELECTION ANALYSIS 2011 - 2015

	Board of Selectmen			Board of Assessors			School Committee			Board of Health		
Year	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive
2010												
2011	2	1	No	1	1	No	2	2	No	1	1	No
2012	2	1	Yes	1	1	No	2	2	No	1	1	No
2013	1	1	No	1	1	No	1	1	No	1	1	No
2014	8	3	Yes	1	1	No	4	2	Yes	1	1	No
2015	3	1	Yes	1	1	No	2	2	No	2	1	Yes
	Competitive races:		3	Competitive races:		0	Competitive races:		1	Competitive races:		1

	Housing Authority			Planning Board			Moderator			Library Trustees		
Year	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive
2010												
2011	1	1	No	1	1	No	1	1	No	2	2	No
2012	1	1	No	2	2	No	1	1	No	2	2	No
2013	1	1	No	1	1	No	1	1	No	2	2	No
2014	1	1	No	1	1	No	1	1	No	2	2	No
2015	1	1	No	1	1	No	1	1	No	2	2	No
	Competitive races:		0	Competitive races:		0	Competitive races:		0	Competitive races:		0

	Town Clerk			Assabet Valley RS District Com.			NB/SB RS (SB Candidate)			NB/SB RS (NB Candidate)		
Year	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive
2010												
2011	1	1	No	1	1	No	2	2	No	1	2	No
2012	X	X	X	1	1	No	2	2	No	2	2	No
2013	X	X	X	X	X	X	1	1	No	1	1	No
2014	1	1	No	X	X	X	2	2	No	1	2	No
2015	2	1	Yes	X	X	X	2	2	No	2	2	No
	Competitive races:		1	Competitive races:		0	Competitive races:		0	Competitive races:		0

	Bd. Of Comm of Trust Funds				Voter Turnout			Ballot Questions			Competition			
Year	Candidates	Positions	Competitive	Year	Registered	Voting	% Voting	Override	Other	Total	Candidate	Positions	Competitiv	Empty
2010				2010										
2011	1	1	No	2011	6,792	814	11.98%				16	16	0	1
2012	1	1	No	2012	6,877	1,461	21.24%				17	15	1	0
2013	1	1	No	2013	6,997	387	5.53%		2	2	11	11	0	0
2014	1	1	No	2014	7,096	1,694	23.87%				23	17	2	0
2015	1	1	No	2015	6,863	1,468	21.39%				18	15	3	1
	Competitive races:		0	Avg.:	6925	1165	16.82%				17	15	1	0

TOWN OF WAYLAND ANNUAL TOWN ELECTION ANALYSIS 2010 - 2015

	Board of Selectmen			School Committee			Moderator			Town Clerk		
Year	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive
2010	2	1	Yes	2	1	Yes	-	-	-	1	1	-
2011	3	2	Yes	5	3	Yes	1	1	No	-	-	No
2012	4	2	Yes	2	2	No	-	-	-	-	-	-
2013	2	1	Yes	2	1	Yes	-	-	-	1	1	-
2014	6	3	Yes	3	2	Yes	1	1	No	1	1	No
2015	3	2	Yes	2	2	No	-	-	-	-	-	No
	Competitive:		6	Competitive:		4	Competitive:		0	Competitive:		0

	Housing Authority			Planning Board			Board of Assessors			Trustee of Library		
Year	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive
2010	1	1	No	1	1	No	1	1	No	2	2	No
2011	-	-	-	2	2	No	2	2	No	2	2	No
2012	3	3	No	1	1	No	2	2	No	2	2	No
2013	1	1	No	1	1	No	1	1	No	2	2	No
2014	1	1	No	2	2	No	2	2	No	2	2	No
2015	1	1	No	1	1	No	2	2	No	2	2	No
	Competitive:		0	Competitive:		0	Competitive:		0	Competitive:		1

	Board of Health			Trust Funds Commission			Public Works			Recreation Commissioner		
Year	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive
2010	1	1	No	2	2	No	6	5	Yes	2	2	No
2011	2	2	No	2	1	Yes	1	1	No	1	1	No
2012	2	2	No	1	1	No	3	3	No	4	2	Yes
2013	1	1	No	1	1	No	2	2	No	2	2	No
2014	2	2	No	2	2	No	1	1	No	1	1	No
2015	2	2	No	1	1	No	2	2	No	3	2	Yes
	Competitive races:		0	Competitive races:		1	Competitive races:		1	Competitive races:		2

	Voter Turnout			Ballot Questions			Competition			Empty Positions		
Year	Registered	Voting	% Voting	Override	Other	Total	Candidates	Positions	Competitive	Candidates	Positions	Empty
2010	8,968	2,968	33.10%	-	-	1	11	10	3	11	10	0
2011	8,931	2,434	27.25%	-	-	1	11	10	3	11	10	0
2012	9,008	1,948	21.63%	0	0	0	16	14	2	16	14	0
2013	9,391	2,766	29.45%	0	0	0	14	14	2	14	14	0
2014	8,895	3,022	33.97%	0	0	0	11	11	2	11	11	0
2015	9,105	2,456	26.97%	0	0	0	15	14	2	15	14	0
Avg/Tot	6,787	1,949	18.18%	1	1	6	10	9	14	4	4	3

TOWN OF WELLESLEY ELECTION ANALYSIS 2006 - 2015

Elections held first week of March

	Board of Selectmen (5 members - 3 year terms)			School Committee (5 members - 3 year terms)			Moderator (1 year term)			Town Clerk (3 year term)				
Year	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive		
2010	3	2	yes	1	1	no	1	1	no	N/A	N/A	N/A		
2011	3	2	yes	2	2	no	1	1	no	N/A	N/A	N/A		
2012	3	2	yes	3	2	yes	1	1	no	1	1	no		
2013	1	1	no	1	1	no	1	1	no	N/A	N/A	N/A		
2014	2	2	no	3	2	yes	1	1	no	N/A	N/A	N/A		
2015	2	2	no	2	2	no	1	1	no	1	1	no		
	Competitive races:		3	Competitive races:		2	Competitive races:		0	Competitive races:		0		
	Housing Authority (5 members - 5 year terms)			Planning Board (5 members - 5 year terms)			Board of Assessors (3 members - 3 year terms)			Library Trustees (6 members - 3 year terms)				
Year	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive		
2010	3	2	yes	1	1	no	1	1	no	2	2	no		
2011	1	1	no	2	1	yes	1	1	no	2	2	no		
2012	N/A	N/A	N/A	1	1	no	1	1	no	2	2	no		
2013	2	2	no	2	2	no	1	1	no	2	2	no		
2014	2	2	no	2	2	no	1	1	no	2	2	no		
2015	1	1	no	2	1	yes	1	1	no	2	2	no		
	Competitive races:		1	Competitive races:		2	Competitive races:		0	Competitive races:		2		
	Board of Health (3 members - 3 year terms)			Public Works (3 members - 3 year terms)			Recreation Commission (5 members - 3 year terms)			Natural Resources (5 members - 3 year terms)			Precincts	
Year	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Competitive	# Precincts
2010	1	1	no	2	2	no	3	2	yes	1	2	no	no - A, B, D, G	7
2011	1	1	no	1	1	no	1	1	no	2	2	no	no - D, G	7
2012	1	1	no	1	1	no	2	2	no	2	2	no	no - B, E, F, G	7
2013	1	1	no	2	2	no	2	2	no	1	1	no	no - A, C, E, F,	8
2014	1	1	no	1	1	no	2	2	no	3	3	no	no - A, B, E, F, G	8
2015	1	1	no	1	1	no	3	3	no	2	2	no	no - C, E, F	8
	Competitive races:		0	Competitive races:		0	Competitive races:		1	Competitive races:		1	Competitive races:	0
	Voter Turnout			Ballot Questions			Board Competition				Notes			
Year	Registered	Voting	% Voting	Override	Other	Total	Candidates	Positions	Competitive	Empty				
2010	16,084	2,784	17.31%	0	0	0	19	17	3	1				
2011	15,567	2,300	14.77%	0	0	0	17	15	2	0				
2012	15,478	3,952	25.53%	0	1	1	18	16	2	0	Alcohol licensing - passed			
2013	16,598	1,137	6.85%	0	0	0	16	16	0	0				
2014	16,102	2,938	18.25%	0	1	1	20	19	1	0	Retail wine sales - passed			
2015	16,111	2,976	18.47%	1	0	1	21	20	1	0	2 & 1/2 land purchase - passed			
Avg / Tot:	9,594	1,609	17.28%	1	2	3	111	103	9	1				

TOWN OF WESTON ANNUAL TOWN ELECTION ANALYSIS 2012 - 2015

Caucus held beginning of March

Elections held beginning of May

	Board of Selectmen			School Committee			Moderator		
Year	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive
2010									
2011									
2012	1	1	No	2	2	No	2	1	Yes
2013	2	1	Yes	2	2	No	2	1	Yes
2014	1	1	No	1	1	No	1	1	No
2015	3	1	Yes	4	2	Yes	1	1	No
	Competitive races:		2	Competitive races:		1	Competitive races:		2

	Planning Board			Board of Assessors			Library Trustees (3 years)		
Year	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive
2010									
2011									
2012	2	1	Yes	2	2	No	2	2	No
2013	3	2	Yes	1	2	No	2	2	No
2014	1	1	No	2	2	No	2	2	No
2015	2	1	Yes	2	2	No	2	2	No
	Competitive races:		3	Competitive races:		0	Competitive races:		0

	Board of Health			Trust Funds Commission			Recreation Commission			Measurers of Lumber		
Year	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive	Candidates	Positions	Competitive
2010												
2011												
2012	1	1	No	1	1	No	2	2	No	3	3	No
2013	1	1	No	1	1	No	2	2	No	3	3	No
2014	1	1	No	1	1	No	2	2	No	3	3	No
2015	1	1	No	1	1	No	2	3	No	3	3	No
	Competitive races:		0	Competitive races:		0	Competitive races:		0	Competitive races:		0

	Voter Turnout			Ballot Questions			Competition				Notes
Year	Registered	Voting	% Voting	Override	Other	Total	Candidates	Positions	Competitive	Empty	
2010											
2011											
2012	8,179	1,620	19.81%	1			18	16	2	0	Prop 2 1/2 override
2013	8,179	1,605	19.62%	1			19	17	3	0	Prop 2 1/2 override
2014	8,179	779	9.52%	1			15	15	0	0	Prop 2 1/2 override
2015	8,179	1,363	16.66%	1			21	17	3	0	Prop 2 1/2 override
Avg.:	8,179	1,342	16.40%	1			73	65	8	0	

Municipal Organization

	Ashland (16,593)	Framingham (68,318)	Holliston (13,547)	Marlborough (38,499)	Natick (33,006)	South- borough (9,767)	Wayland (12,994)	Wellesley (27,982)	Weston (11,261)
Charter	Yes (1988)	No	No	Yes (1890)	Yes (1988?)	No	No	No	No
Administration	Town Manager	Town Manager	Town Admin.	Mayor (2 year term)	Town Admin.	Town Admin.	Town Admin.	Executive Director	Town Manager
Town Meeting	Open	Representative (18 precincts – 12 members – 3 year terms)	Open	City Council (2 year terms)	Representative (10 precincts – 18 members – 3 year terms)	Open	Open	Representative (1932) (8 precincts – 30 members – 3 year terms)	Open
Quorum / Reps.	25 voters	109 / 216 members	100 voters	6 / 11 members	91 / 180 members	100 voters	100 voters	121 / 240 members	80 voters
Average # Election votes 2010 – 2015	1,388	3,666	1,699	4,970	3,466	1165	2,599	2,681	1,324
Average Registered Voters 2010 – 2015	10,399	35,813	9,960	20,707	22,246	6925	9,050	15,990	8,179 (2012- 2015)
Average Election Participation Rate 2010 – 2015	13.35%	10.24%	17.10%	24.13%	15.58%	16.82%	28.72%	16.77%	16.40%
Population 18+ (Eligible voters)	13,024	54,963	10,222	31,109	26,089	7,128	9,924	21,114	8,325

Metrowest Forum on Participation and Governance – Proposed Outline/Agenda

Timing/Length – 2 hrs – Morning Session – 7:30 -9:30 am (including breakfast) – early-mid June
Venue – Community center/senior center – Natick/Framingham most central
Audience – Selectmen, Exec Leadership, Planning Boards, Clerks, Moderators –
40 people (5 from each of 9 communities)

Segments	Speakers and Content	Duration
Sign In – Breakfast Meet and Greet	Attendees sign in, socialize and eat	30 mins
Introduction and Overview	Metrowest Chair to introduce the forum, goals for the day, MAPC staff, panelists and other notables	10 minutes
Participation	Presentation on Electoral and Government Participation Data <ul style="list-style-type: none">% Voting in Local Elections across Metrowest (show trends, town comparisons)% Attending Town Meetings, Lack of QuorumsUnfilled Board or other elected positions <i>MAPC staff to present data</i>	5 minutes
	Panel Discussion on Challenges to Increasing Participation in Local Govt <ul style="list-style-type: none">3-4 panelists should be reps from municipalities (mix of elected, appointed, officials)Potentially Wayland, Marlborough, Framingham, Wellesley reps (other choices?) <i>MWRC rep to moderate session</i>	15 minutes
	Breakout Session/Brainstorms <ul style="list-style-type: none">Tables consider discuss what their city or town does to increase participation in elections/local govt, brainstorm new ideas. <i>Each table has reporter that scribes and then reports on the best ideas presented, or those not mentioned by other tables</i>	15 minutes – 10 mins for discussion, 5 mins for report backs
Governance, Structure	Poster Info/Feedback Session <p>Posters each show a governance issue with a map demonstrating what cities/towns have what form of governance:</p> <ul style="list-style-type: none">Town meeting: Representative or Open<ul style="list-style-type: none">Mayor, Town Mgr, Town AdmChartered vs. Non-CharteredElected vs. Appointed Boards (e.g. Fin Coms, Planning Boards)<ul style="list-style-type: none">Single vs. Split-Rate Property Tax <i>Attendees would go to each poster and use post-it notes to write pros or cons of each option, each poster would have a poster scribe who would then report out the key comments to the group</i>	25 mins – 10 mins for attendees to circulate and write post-its, 10 mins for report backs
Issue for Further Work	Straw Poll on Issues of Greatest Interest <p>Attendees suggest their degree of interest via voting pads or poker chips. This info will be useful to the MWRC Board as it considers future projects.</p> <p>Options could include looking at:</p> <ul style="list-style-type: none">Improving town meetingsE-democracy, e-votingBetter election dates, timetablesParticipatory budgeting or other processesBenefits of elected vs. appointed boards<ul style="list-style-type: none">Benefits of having a MayorProperty tax rate structure for development, revenues <i>Attendees would use voting tools to share their preferences against options on slides presented by MAPC staff. Choices would be captured to be reported back</i>	10 mins
Wrap Up	Metrowest Chair to report out on which issues were picked as top priorities. Thank you to all participants!!!	10 mins

MetroWest Regional Collaborative - Board Meeting
Thursday, March 17, 2016
Ashland Town Hall, 101 Main Street, Ashland, MA

Meeting Notes

Meeting attendees

Yolanda Greaves (Ashland), Preston Crow (Ashland), Lewis Colton (Framingham), Jay Marsden, Chair (Holliston), David Thorn (Holliston), Mary Antes (Wayland), Catherine Johnson (Wellesley), Mark Racicot (MAPC).

Community Exchange

The following topics were discussed. For more information on the details of the discussion, contact the community that raised the topic:

Wellesley:

- Tear-downs: 95 in Wellesley last year (noted that there were 110 in Newton as well). This has impact on services as well as a loss of character of the community – Possible future research project for MWRC re Impacts?
- Recent vote to NOT change to a strong town Manager form of government; will stay as is with Executive Director of Government Services with Strong Boards

Ashland:

- Going for override of 1.9 million plus \$500K Economic Development stabilization fund
- Planning Board approved Rail Transit District proposal
- Approved solar array on landfill – addressed screening issues for abutters

Framingham:

- Charter Commission up for election – 36 running for 9 positions
- Development near Staples area – multiple use proposed, including residential nearby tech park – going to town meeting.
- Transfer of Development Rights bylaw was passed to protect farms and to move density to Tech Park.
- There has been a number of historic structures lost to redevelopment lately
- Herb Chambers is consolidating significant auto sales/repair facility on one of the Denison properties; proposal came in just before new bylaw went into effect that would preclude

Jay Marsden

Chairman

Holliston

Selectman

Preston Crow

Vice-Chairman

Ashland Planning

Board

Ellen Gibbs

Wellesley

Selectman

Yolanda Greaves

Ashland

Selectman

Lewis Colten

Framingham

Planning Board

Marc Draisen

MAPC Executive

Director

additional auto facilities in town. It's a step up from what is there now but not as good as what the town was hoping for the area.

Holliston:

- Continuing discussions with developers proposing medical marijuana growing facilities; town is considering limits on where such facilities can go in town.
- Starting planning work on downtown Holliston – where to add businesses, how to tie into rail trail, pedestrian/bicycle circulation and safety
- Demolition set for Flagg school (old school previously used for offices)

Wayland:

- No contested seats in upcoming election
- Town meeting coming up; they use electronic voting devices (100 – 600 units) at their town meetings
- Trying to bid out again for redevelopment of old septage facility – no bidders first time due to unknown environmental constraints, - new RFP more flexible
- Library interested in new building – going to town meeting. If successful, there will be a question as to what to do with the historic structure (which occasionally floods)
- Council on Aging also proposing a new structure at town meeting
- Also proposed is the acquisition of a 200-acre conservation restriction for \$15 million (with town share at \$12 million).

Introduction of new Subregional Coordinator

Karen Adelman, MAPC Communication Strategist, was not in attendance due to illness, but will be assigned as the new subregional coordinator for MWRC. Her bio (from the MAPC web site) was distributed (see attached).

Discussion and vote for FY 2017 Assessments

The MWRC Executive Board, based upon input from the previous Board discussions and additional analysis by MAPC, recommended that the full board adopt a FY2017 assessment of \$1,500 per community plus \$.10 per capita. The amounts are as shown on the attached Excel spreadsheet. It was moved, seconded and voted to approve this FY2017 Assessment. It was noted that this represented a decrease in both the base and the per capita assessment on the MWRC communities.

Continuing Discussion of projects to be undertaken using Assessment funds

The topics discussed included

- MetroWest Governance Review project completion and presentation (to be discussed more at the April meeting with a status update from Mark Fine of MAPC)
- OPEB pension liability for communities, and determination if there are any ways to lower costs (similar to how health care costs were reduced by communities joining the GIC). Will also be discussed more with Mark Fine at the April meeting.

- Undertaking regional impact reviews

Discussion of FY2017 Work Plan

It was decided to postpone discussion of 2017 Work Plan until new subregional coordinator was in attendance at the next meeting.

Set date and time of next meeting

The next meeting of the MWRC Executive Board was confirmed for 4-14-17. Exact time and location to be determined. Chair will coordinate with subregional coordinator and notices will be sent in advance of the meeting. Mark Fine, Director of Municipal Services for MAPC, will be invited to the next meeting to present information regarding the ongoing MetroWest Governance project (and to discuss possible date of forum regarding this project). Mr. Fine will also be prepared to discuss with MWRC whether his staff could undertake the research regarding the OPEB project discussed.

It was moved, seconded and voted to approve the meeting notes of the 1-27-16 and 2-25-16 meetings.

Respectfully submitted,
Mark Racicot
Director, Land Use, MAPC