

North Suburban Planning Council (NSPC) Work Plan, FY 2018

Effective July 1, 2017 - June 30, 2018

Introduction

This Work Plan outlines NSPC goals for FY 2018 and a schedule of meeting topics and activities the Subregional Coordinator will undertake to improve NSPC's effectiveness.

NSPC is composed of eight towns and one city that have formed a voluntary association to facilitate cooperative regional planning. The goals of NSPC are to:

- Facilitate communication between communities through the participation of local officials involved with planning issues, in concert with MAPC representatives;
- Promote and seek opportunities for inter-municipal coordination and cooperation;
- Assist participating communities in setting an agenda for action on planning topics including issues of
 growth management and land use, and other planning issues which, if thoughtfully addressed, will
 allow the region to retain its character and its desirability as a place to live and work; and
- Educate participating communities on new and important issues in the planning field.

Funding

NSPC work in FY 2018 is funded through two sources: funds from the Metropolitan Planning Organization to implement the annual Unified Planning Work Program and the annual assessment collected from its member municipalities.

Membership and Voting

NSPC is composed of the following municipalities: **Burlington, Lynnfield, North Reading, Reading, Stoneham, Wakefield, Wilmington, Winchester, and Woburn**. According to NSPC bylaws, each of the nine member municipalities is to designate three representatives to NSPC:

- One shall be a member of the Board of Selectmen (or City Council in the case of a city) or a designee appointed by the Board of Selectmen or City Council.
- One shall be a member of the Planning Board or a designee appointed by the Planning Board.
- One shall be the municipality's representative to the MAPC Council or the MAPC Council Alternate.

NSPC representatives are strongly encouraged to attend all meetings. If a decision at a meeting requires a vote, each community has one vote. A quorum consists of NSPC representatives from a majority of the communities including the Subregional Coordinator (6/10).

Subregion Participation

Identifying a diverse range of individuals and groups that can enrich the NSPC network through participation in subregional meetings, programs, and projects continues to be a priority and was officially adopted by the Executive Committee as a priority action step for all subregions this year. Assistance from the MAPC Executive Committee and NSPC members will be sought to identify these groups. The NSPC representatives from each community are responsible for assisting in outreach and helping to identify individuals within their own community who might want to attend NSPC meetings, forums, and workshops when the meeting topic is



applicable. NSPC representatives may want to invite participation from municipal planners, public works and engineering departments, public health, public safety, municipal boards and committees, chief elected officials, nonprofits, citizens, businesses, and additional Selectmen and Planning Board members who are not official NSPC representatives. Each member municipality is also encouraged to bring more than one representative to major forums and workshops. Meeting notices will be emailed to press contacts and legislators, and occasionally, will be announced with press releases. The Subregional Coordinator will, from time to time, invite the participation of nearby regional planning agencies or subregions regarding meeting topics or subregion projects involving bordering communities.

Leadership and Staff

Sarah Philbrick serves in the role of NSPC Subregional Coordinator. The Coordinator shall schedule meetings; prepare agendas; organize forums and workshops; maintain the contact list outlined in Article III, Section 4; manage the subregion budget; provide small-scale technical assistance to participating municipalities; implement subregional projects, and provide regular correspondence regarding MAPC or subregion programs/projects, events, meetings, announcements, or funding opportunities.

The co-chairs for 2017-2018 will be Danielle McKnight, Town Planner, North Reading and Brian Szekely, Town Planner, Winchester. The co-chairs shall share the following responsibilities: assist the Subregional Coordinator with the preparation of meeting agendas; facilitation of meetings; appointment of all sub-committees; ensuring that the Subregional Coordinator carries out Council directives; and representing the Council before other local, regional, or state agencies or organizations. The subregion has one designee to the Metropolitan Planning Organization (MPO): Tina Cassidy, Planner Director for the City of Woburn.

NSPC Bylaws

The NSPC Bylaws, which include additional details regarding the purpose of the subregion, officers, and elections, are available on the NSPC website at-

 $\underline{\text{http://www.mapc.org/sites/default/files/NSPC\%20Bylaws}} \ \ \underline{\text{Revised}} \ \ \underline{\text{November2012.pdf}}$

NSPC Goals and Program, FY 2018

NSPC will continue to serve as a forum providing members with:

- Timely notification and information on issues of importance
- A role in influencing MAPC policy positions
- A strong, united voice on issues of concern to communities
- A forum for exchange of information between municipal officials

In particular, NSPC will continue to:

- Monitor and comment on the Regional Transportation Plan, Transportation Improvement Program (TIP), and Unified Planning Work Program (UPWP);
- Ensure NSPC community representation at the MPO and participate in RTAC;
- Collaboratively identify, recommend, and/or pursue studies or project opportunities involving multiple communities in the subregion;
- Identify a member to sit on the MAPC Legislative Committee;
- Work with the MAPC legislative team and the NSPC representative to the Legislative Committee to advance key legislative priorities



The NSPC Subregional Coordinator, in collaboration with the co-chairs and the membership, will engage in the following activities that are made possible by funding received from the Unified Planning Work Program (UPWP) and assessment funds.

Outreach

NSPC strives to be a forum that is representative of and accountable to the municipalities we serve. While our core membership is municipal staff and volunteers serving on municipal boards and on the MAPC Council, the subregion is also committed to ensuring the participation of individuals who live and work in the subregion who are representative of the region's diversity in terms of ethnicity, age, gender, ability, professional background and other characteristics.

- 1.1 Expanding subregion designees. The Coordinator will work to expand membership in the subregion by revisiting the list of appointed designees and extending formal invitations to newly appointed members of Planning Boards and Boards of Selectmen. When Planning Board and Board of Selectmen members are unable to attend meetings, the Coordinator will recommend or work with the local boards to identify a community designee whom they may designate to participate in the Council in the place of their participation.
- 1.2 Outreach and engagement in the subregion. The NSPC mailing list will continue to be broadened to include non-municipal representatives from non-profit, business, environmental, housing, education, and other community groups. To accomplish this, the Coordinator will work with MAPC Community Engagement staff to engage and maintain existing relationships as well as conduct targeted outreach to new contacts before each meeting, forum, or workshop to increase overall meeting attendance. The Coordinator will also draw on the resources of the Data Services department to better understand the demographics and other data points about the subregion. The subregional coordinator will also work specifically with 2-3 communities selected at random this year to identify needs for specific planning assistance. Once these needs are identified, the coordinator will arrange for MAPC staff with expertise in these topic areas to visit each municipality, meet with key municipal staff, and discuss technical assistance opportunities. Each year, the subregional coordinator will work with 2-3 different communities in the manner described above.

Meetings, Workshops, and Forums

NSPC will aim to offer three meeting types in FY 2018: subregional meetings by topic, workshops, and forums. NSPC will hold a minimum of eight meetings in FY 2018, which will create more time between meetings to enable the Coordinator to develop strong programs that attract a broader audience.

- 2.1 Topical meetings. NSPC will continue to offer topical meetings on transportation, zoning, and other ongoing topics of importance.
- 2.2 Special workshops or forums. NSPC will offer at least one professional development workshop that will build the skills of our membership. NSPC will also hold at least one evening forum that may be cosponsored with another entity that aims to attract a new audience of volunteers who may serve on municipal boards and other interested individuals who can only attend night meetings.

Technical Assistance

3.1 General technical assistance. The Coordinator will offer small-scale technical assistance on an as-needed basis to member municipalities on topics related to MetroFuture goals and objectives. Support may include data collection and analysis, assistance with proposal writing, and collaborative project development. The Coordinator will prioritize assistance for projects that advance subregional development and preservation priorities identified through the NSPC Priority Mapping Project. The Coordinator will also



aim to connect member municipalities with funding and technical assistance programs administered by MAPC and work with communities to develop and/or undertake projects that may be funded through a combination of MAPC and municipal resources.

Meeting Structure

All NSPC meeting are open to the general public. Official meeting notices are posted on the MAPC website at www.mapc.org/publicmeetings at least a week in advance of each meeting. Meeting agendas are posted on the NSPC webpage of the MAPC website at www.mapc.org/nspc at least two weeks in advance of each meeting. Meeting summaries will be kept on file at MAPC and made available upon request.

NSPC Meeting Schedule and Topics

Meetings will be held from 9:00 AM to 11:00 AM on the second Thursday of the month unless circumstances require a change in meeting time. NSPC will hold a minimum of eight meetings during the FY 2018 year. No meetings will be held during the months of January, July, and August unless a time-sensitive matter arises that requires a meeting of the membership. Meetings that are scheduled outside of the normal meeting time are noted with an asterisk (*). Meetings will continue to rotate between the communities, allowing each an opportunity to host a meeting. We will attempt to hold meetings by municipality in alphabetical order. That order may change if a meeting topic comes up that would be most applicable within one particular community. Refreshments will be provided at all meetings.

The below chart is a draft of ideas for FY2018 meetings. Locations marked with an asterisk are not confirmed.

Date	Time	Topic
September 14, 2017	9:00 – 11:00 AM North Reading	Clean Energy and Work Plan Cammy Peterson- Director of Clean Energy, MAPC Neal Duffy- Regional Coordinator, Green Communities Green mobility program, solar hot water, green municipal aggregation, green communities Mark Abbott & Andy Reker
		CTPS Technical Assistance Programs Work plan discussion.
October 12, 2017	9:00 – 11:30 AM Lynnfield*	Planning Trails across Municipal Boundaries & Rail Trail Tour David Loutzenheiser- Senior Transportation Planner Transportation staff from MAPC to discuss trail planning across municipal boundaries and the current Salem/Lowell RR trail. Walking tour of trail through Northern Lynnfield.
November 9, 2017	9:00 - 11:00 AM	Transportation Priorities
(Subject to Change)	Reading	Discussion with CTPS on Long Range Plan CrossTown Connect and/or Uber/ Lyft Discuss how municipal shuttle or TNC partnerships have happened in other communities
November 28, 2017*	7:00 PM North Reading	CPTC Workshop: Reading Subdivision Plans
December 14, 2017 (Subject to Change)	9:00 – 11:00 AM Burlington*	Community Engagement Strategies for Master Planning Manisha Bewtra, Analytical Services Manager, MAPC Community Engagement Specialist staff



Date	Time	Topic
		Show-and-tell of what NSPC members have learned from
		doing previous master plans and what municipalities are
		currently doing to work on master plans. Discussion on how
		to set up steering committees and reach all community
		members while planning.
February 8, 2018	9:00 - 11:00 AM	Tactical Urbanism and Art in Suburban Communities
(Subject to Change)	Stoneham*	Jenn Erikson- Manager, Arts and Culture
		Arts and Culture staff from MAPC to discuss Arts and
		Culture Technical Assistance opportunities and
		successful tactical urbanism in suburban spaces
		Possibility to Discuss Commonwealth Places "Revitalizing
		Downtown Wakefield TOGETHER" project
March 2018*	9:00 - 12:00 PM	Legislative Event with North Shore Task Force
(Subject to Change)	Winchester*	Ideas for topics: AirBnB, Autonomous Vehicles, etc.
		Have Brian report back from legislative committee with
		options
April 12, 2018	9:00 - 11:00 AM	Assistance in Affordable Housing Plans/ 40B
(Subject to Change)	Wakefield*	Karina Milchman- Chief Housing Planner
	+	MHP, DHCD
		Discussion on TA for affordable housing plans, discussion on
		the climate of affordable housing in North Suburban
May 10, 2018	9:00 - 11:00 AM	Economic Development and Chamber of Commerce Forum
(Subject to Change)	Wilmington*	Forum on how planners can work with the chamber of
		commerce and small business associations to reach
		common goals. Presentations from both groups about what
		they are currently working on
June 14, 2018	6:00 - 8:00 PM	Training: Site Plan Review, Zoning Board Variances, or
(Subject to Change)	Woburn*	Historic Preservation Training

Note: Meeting dates, times, and topics are subject to change.

In addition to the topics outlined above, each meeting will strive to include the following content:

- Community Exchange: opportunity to share notable municipal achievements or updates
- Legislative update (quarterly): update on legal precedents pertaining to land use and updates on state legislation of note and information regarding advocacy for NSPC or MAPC legislative priorities
- Funding opportunities of interest

Project Objectives

The NSPC Coordinator has identified the following Process Benchmarks and Policy Outcomes in order to track progress and outcomes.

Process Benchmarks

- 1) Engagement with a diversity of new contacts that reflect the economic, social and sectoral (e.g., public and private) characteristics of the NSPC subregion
- 2) At least 25 new contacts are added to the subregion mailing list
- 3) At least 15 individuals from the subregion attend each special workshop or forum



Policy Outcomes

- 1) Increased collaboration of municipal, non-municipal and regional partners in the North Suburban subregion for smart growth planning projects.
- 2) A coalition of representatives that support funding, activities, and legislative changes that advance implementation of MetroFuture.
- 3) Foundation for the advancement of Regional Equity as a model for prosperity in the North Suburban subregion.

